

Proposed Revenue Budget 2012-17

Revenue Summary	2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s
Personal Care & Support	241,225	247,385	246,523	249,276	261,835	279,212
Service Delivery	18,840	18,378	17,098	15,872	15,829	15,784
Transformation	2,078	2,144	309	2,215	2,256	2,298
Commissioning	60,975	61,086	60,134	59,189	58,437	57,680
Strategic Director	1,763	2,511	2,554	2,608	2,664	2,722
Adults Social Care	324,881	331,504	326,618	329,160	341,021	357,696
Children's Service	80,983	80,492	80,354	81,931	83,748	85,592
Schools & Learning	187,168	185,795	183,918	186,921	190,728	194,088
Services for Young People	15,211	15,606	18,395	18,245	16,620	13,000
Strategy & Central Resources	0	4,861	1,989	2,030	2,070	-2,387
Children, Schools & Families	283,362	286,754	284,656	289,127	293,166	290,293
Schools Delegated Budgets	616,248	536,597	536,597	536,597	536,597	536,597
Fire Service	40,604	42,034	41,684	40,934	41,774	42,628
Cultural Services	15,597	15,319	14,977	15,381	15,782	16,191
Customer Services	4,452	4,086	3,964	4,046	4,127	4,211
Trading Standards	2,470	1,983	2,017	2,062	2,106	2,154
Community Partnerships	1,764	2,077	2,129	2,172	2,219	2,266
Community Safety	1,149	681	284	291	295	302
Directorate Support	2,249	4,159	2,256	2,195	2,238	2,282
Customer & Communities	68,285	70,339	67,311	67,081	68,541	70,034
Waste & Sustainability Operations, Highways & Countryside	50,034	55,244	58,051	58,644	55,713	56,337
Strategy, Transport & Planning	44,197	45,150	43,918	45,972	47,612	49,558
Change and Performance	25,685	23,231	22,533	22,794	23,007	23,919
One Team Review	1,193	1,345	1,365	1,392	1,420	1,448
Strategic Director	0	-1,000	-2,833	-2,890	-2,948	-3,007
Strategic Director	0	203	206	209	213	217
Environment & Infrastructure	121,109	124,173	123,240	126,122	125,017	128,472
Estates Property & Management	33,626	32,911	32,404	32,667	32,225	33,621
IMT	23,406	24,398	23,157	23,523	23,833	24,343
Finance	9,217	8,280	8,428	8,839	9,182	9,656
HR & Organisational Development	10,128	9,746	8,822	8,866	8,917	9,099
Shared Services	5,478	4,298	4,072	4,112	4,234	4,359
Procurement	3,039	3,163	3,210	3,274	3,334	3,395
Transformational Change	3,865	2,000	1,798	1,257	893	830
Change & Efficiency	88,759	84,796	81,891	82,538	82,618	85,303
Chief Executive Office	1,415	494	502	512	522	533
Re-configuration of CEO Directorate	0	0	0	0	-800	-800
Emergency Management	475	500	478	488	497	507
Communications	2,152	1,873	1,883	1,921	1,961	2,002
Legal & Democratic	7,520	7,500	9,118	7,815	7,977	8,143
Policy & Performance	3,326	3,278	3,014	3,075	3,139	3,204
Chief Executive Office	14,888	13,645	14,995	13,811	13,296	13,589
Corporate Projects	1,000	1,508	1,500	1,500	1,500	1,500
Central Income & Expenditure	70,160	74,978	65,924	70,395	66,569	69,019
Overall	1,588,693	1,524,294	1,502,732	1,516,331	1,528,325	1,552,503

Budget Movement Summary	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s
Prior Year MTFP	1,588,692	1,524,294	1,502,732	1,516,331	1,528,324	
Changes	-77,129	-22	-1	138	-15	-77,029
Pressures & changes	84,251	29,506	47,919	34,629	50,897	247,201
Savings & reductions	-71,521	-51,047	-34,318	-22,774	-26,703	-206,364
MTFP Total	1,524,294	1,502,731	1,516,331	1,528,324	1,552,502	

Assessed Savings and Reductions for achievability

Red risks	-3,060	-6,381	-3,467	0	-649	-13,557
Amber Risks	-46,087	-37,882	-27,458	-22,698	-26,050	-160,176
Green Risks	-22,374	-6,784	-3,393	-76	-4	-32,631
	-71,521	-51,047	-34,318	-22,774	-26,703	-206,364

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Personal Care & Support	241,225	247,385	246,523	249,276	261,835	279,212
Service Delivery	18,840	18,378	17,098	15,872	15,829	15,784
Transformation	2,078	2,144	309	2,215	2,256	2,298
Commissioning	60,975	61,086	60,134	59,189	58,437	57,680
Strategic Director	1,763	2,511	2,554	2,608	2,664	2,722
Adults Social Care	324,881	331,504	326,618	329,160	341,021	357,696

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	324,881	331,504	326,618	329,160	341,021	324,881
Virements & 2011/12 Govt Grants Change	-94					-94
Pressures & changes	35,302	24,542	27,384	25,404	31,112	143,744
Savings & reductions	-28,585	-29,428	-24,842	-13,543	-14,437	-110,837
MTFP Total	331,504	326,618	329,160	341,021	357,696	357,695

Adults Social Care

Total Movement by Year

	2012/13	2013/14	2014/15	2015/16	2016/17	Total	RAG
	£000s	£000s	£000s	£000s	£000s	£000s	Achiev-ability
Pressures and changes							
Inflation	8,836	8,006	7,957	8,541	8,928	42,268	
Full Year Effect of Care Packages Existing and Future Year Transition cases	13,313	3,735	3,709	3,682	3,655	28,094	
Demographic Pressures	7,269	5,701	4,862	5,164	5,484	28,480	
Changes to Fees & Charges	2,938	2,965	2,991	3,018	3,045	14,957	
Income	622	0	0	0	0	622	
Changes to Joint Funded Income	322	0	0	0	0	322	
Changes to Other Income Streams	-294	0	0	0	0	-294	
Section 256 contribution to Physical and Learning Difficulties and Older People successor populations	-2,275	0	0	0	0	-2,275	
In year review of Staffing budgets	2,099	0	0	0	0	2,099	
Government Grant Changes	-282	0	0	0	0	-282	
Reorganisation of Service Delivery In-House Services	813	0	0	0	0	813	
Review of Commissioning Contracts & Grants	1,978	0	0	0	0	1,978	
Other Changes	-36	0	0	0	0	-36	
Provision for additional pressures	0	6,000	6,000	0	0	12,000	
Draw down of Social Care Reform Grant	0	-1,865	1,865	0	0	0	
Dilnot Commission	0	0	0	5,000	10,000	15,000	
Sub Total	35,302	24,542	27,384	25,404	31,112	143,744	

Savings

Strategic Shift from Residential care to community based provision	-1,752	-1,752	-1,752	0	0	-5,255	A
Absorption of Demographic Pressures	-2,938	-2,965	-2,991	-3,018	-3,045	-14,957	A
Telecare Efficiencies	-600	-600	-600	0	0	-1,800	A
Ensure Correct Application of Continuing Health Care Guidance	-1,200	-1,200	-1,200	0	0	-3,600	G
Workforce Restructure	-500	-500	-500	0	0	-1,500	A
Integrated Care Organisations	-800	-800	-800	0	0	-2,400	A
Strategic Review of In-House Services	-900	-900	-900	0	0	-2,700	R
Control of Contract Inflation	-292	-210	-186	-217	-213	-1,117	A
Control of Care Package Inflation	-3,944	-2,921	-2,646	-3,208	-3,430	-16,149	A
Optimisation of Transition Pathways	-1,000	-1,000	-1,000	0	0	-3,000	A
Section 256 Client Group Saving	-1,500	-1,500	-1,500	0	0	-4,500	G
Learning Difficulties PVR	-2,000	-2,000	-2,000	0	0	-6,000	A
Commissioning Strategies	-500	-500	-500	-500	-500	-2,500	A
Housekeeping savings in Voluntary sector	-200	-200	-200	0	0	-600	A
Social Enterprise Pilot	-300	-300	-300	0	0	-900	A
Review of Joint Service	-300	0	0	0	0	-300	A
Strategic Supplier Review	-1,000	-1,000	-1,000	0	0	-3,000	A
Preventative Savings through Whole Life Systems interventions	-3,000	-3,000	-3,000	-3,000	-3,000	-15,000	A
Extract Better Value from Anchor / Care UK Contracts	-1,400	-1,000	-1,000	-1,000	-1,000	-5,400	A
Streamlining with NHS Community Provider	-200	-200	-200	-1,000	-1,000	-2,600	A
Recommission Supporting People Contracts	-400	-400	-400	-400	-400	-2,000	A
Efficiencies through Social Enterprise/Trading Accounts	-400	-400	-400	-400	-400	-2,000	A
Apply Resource Allocation System limits more consistently	-500	-500	0	0	0	-1,000	A
Efficiency Savings through Community Budgets	-400	-400	-400	-400	-400	-2,000	A
Manage costs below budget, e.g. Vacancies	-400	-400	-400	-400	-400	-2,000	A
New ASC Strategies	-2,160	-4,781	-967	0	-649	-8,557	R
Total Savings	-28,585	-29,428	-24,842	-13,543	-14,437	-110,836	

Savings Risk Analysis

Red	-3,060	-5,681	-1,867	0	-649	-11,257	
Amber	-22,825	-21,047	-20,275	-13,543	-13,788	-91,479	
Green	-2,700	-2,700	-2,700	0	0	-8,100	

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Children's Service	80,983	80,492	80,354	81,931	83,748	85,592
Schools & Learning	187,168	185,795	183,918	186,921	190,728	194,088
Services for Young People	15,211	15,606	18,395	18,245	16,620	13,000
Strategy & Central Resources	0	4,861	1,989	2,030	2,070	-2,387
Children, Schools & Families	283,362	286,754	284,656	289,127	293,166	290,293

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	283,362	286,754	284,656	289,127	293,166	283,362
Virements & 2011/12 Govt Grants Changes	3,110					3,110
Pressures & changes	11,782	7,621	8,111	8,450	8,591	44,555
Savings & reductions	-11,500	-9,719	-3,640	-4,411	-11,464	-40,734
MTFP Total	286,754	284,656	289,127	293,166	290,293	290,293

Total Movement by Year

	2012/13	2013/14	2014/15	2015/16	2016/17	Total	RAG
	£000s	£000s	£000s	£000s	£000s	£000s	Achiev- ability
Pressures							
General Inflation	4,876	4,094	4,124	4,422	4,522	22,038	
Pay Inflation	997	1,510	2,043	2,084	2,125	8,759	
Demographics	1,959	1,917	1,944	1,944	1,944	9,708	
2011/12 Carry forward	2,900	-2,900					
Centre based youth work	250					250	
Looked After Children Savings							
Accounts	100					100	
Services for Young People							
Prevention Projects	700					700	
Learning Disability Education							
Transfer		3,000				3,000	
						0	
Sub Total	11,782	7,621	8,111	8,450	8,591	44,555	
Savings							
Market management	-3,900	-3,119	-3,140	-2,411	-2,464	-15,034	A
Services for Young People - further reductions	0	0	0	-2,000	-4,000	-6,000	A
Additional education needs	-1,400	-2,600	0	0	0	-4,000	A
Transform universal services for the under 5's	-1,500	-1,500	0	0	0	-3,000	G
Decommission SCC targeted services and recommission fewer services	0	0	0	0	-3,000	-3,000	A
Children with Disabilities Review	-700	-1,000	0	0	0	-1,700	G
Deliver partnership working and joint commissioning	0	0	0	0	-1,500	-1,500	A
Provider of services to schools	-400	-500	0	0	0	-900	G
Non-statutory preventative services	-800	0	0	0	0	-800	G
Carbon reduction	-700	0	0	0	0	-700	G
Academies transfer of responsibilities	-500	0	0	0	0	-500	A
School improvement	0	0	0	0	-500	-500	G
Placements & care packages	0	-500	0	0	0	-500	G
Services for Young People transformation	-500	0	0	0	0	-500	G
Grant maximisation	0	-500	0	0	0	-500	A
Prevention efficiency	0	0	-500	0	0	-500	G
Specialist support services	-400	0	0	0	0	-400	G
Schools commissioning	-300	0	0	0	0	-300	G
Enhanced support reconfiguration	-300	0	0	0	0	-300	A
Statutory education services	-100	0	0	0	0	-100	G
Total Savings	-11,500	-9,719	-3,640	-4,411	-11,464	-40,734	
Savings Risk Analysis							
Red	0	0	0	0	0		
Amber	-6,100	-6,719	-3,640	-4,411	-11,464		
Green	-5,400	-3,000	0	0	0		

Customer & Communities

Revenue Summary	2011/12 £000s	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s
<u>By Service:</u>						
Fire Service	40,604	42,034	41,684	40,934	41,774	42,628
Cultural Services	15,597	15,319	14,977	15,381	15,782	16,191
Customer Services	4,452	4,086	3,964	4,046	4,127	4,211
Trading Standards	2,470	1,983	2,017	2,062	2,106	2,154
Community Partnerships	1,764	2,077	2,129	2,172	2,219	2,266
Community Safety	1,149	681	284	291	295	302
Directorate Support	2,249	4,159	2,256	2,195	2,238	2,282
Customer & Communities	68,285	70,339	67,311	67,081	68,541	70,034

Budget Movement Summary	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s
Prior Year MTFP	68,285	70,339	67,311	67,081	68,541	68,285
Virements & 2011/12 Govt Grants Changes	3,220	-1,500				1,720
Pressures & changes	406	433	1,477	1,461	1,492	5,269
Savings & reductions	-1,572	-1,961	-1,707	0	0	-5,240
MTFP Total	70,339	67,311	67,081	68,541	70,034	70,034

Customer & Communities

Total Movement by Year

	2012/13	2013/14	2014/15	2015/16	2016/17	Total	RAG
	£000s	£000s	£000s	£000s	£000s	£000s	
Pressures							
Inflation	786	1,042	1,332	1,339	1,366	5,865	
Government Grant Movements	18	-60	162	147	149	416	
Loss of Safer & Stronger ABG	-392	-402	0	0	0	-794	
Libraries PVR Recommendations	55	0	0	0	0	55	
Removal Customer Services PVR Staffing	0	-148	0	0	0	-148	
Investment							
Remove S:Net Development	-30	0	0	0	0	-30	
Remove Fire PVR Investment in Smoke Alarms	-355	0	0	0	0	-355	
Increase in Member Allocations	320	13	0	0	0	333	
Other	4	-12	-17	-25	-23	-73	
Total Pressure	406	433	1,477	1,461	1,492	5,269	
Savings							
Fire Savings linked to Public Safety Plan	0	-700	-1,600	0	0	-2,300	R
Fire Management, Back Office & Support	-130	-310	0	0	0	-440	G
Fire-Call handling	-150	0	0	0	0	-150	A
Cultural Services	-130	-370	0	0	0	-500	A
Libraries PVR Recommendations	-574	-100	0	0	0	-674	A
Trading Standards PVR Recommendations	-257	0	0	0	0	-257	G
Trading Standards	-183	0	0	0	0	-183	G
Directorate Support Reductions	0	-225	-107	0	0	-332	G
Customer Services Restructures	-60	-40	0	0	0	-100	G
Other	-88	-216	0	0	0	-304	A
Total Savings	-1,572	-1,961	-1,707	0	0	-5,240	
Savings Risk Analysis							
Red	0	-700	-1,600	0	0		
Amber	-942	-686	0	0	0		
Green	-630	-575	-107	0	0		

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Waste & Sustainability	50,034	55,244	58,051	58,644	55,713	56,337
Operations, Highways & Countryside	44,197	45,150	43,918	45,972	47,612	49,558
Strategy, Transport & Planning	25,685	23,231	22,533	22,794	23,007	23,919
Change and Performance	1,193	1,345	1,365	1,392	1,420	1,448
One Team Review	0	-1,000	-2,833	-2,890	-2,948	-3,007
Strategic Director	0	203	206	209	213	217
Environment & Infrastructure	121,109	124,173	123,240	126,122	125,017	128,472

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	121,109	124,173	123,239	126,122	125,015	121,109
Virements & 2011/12 Govt Grants Changes	1,246	778	799	238	-15	3,046
Pressures & changes	12,766	4,336	4,009	-835	3,470	23,745
Savings & reductions	-10,948	-6,048	-1,925	-510	0	-19,431
MTFP Total	124,173	123,239	126,122	125,015	128,470	128,469

Environment & Infrastructure

Total Movement by Year

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s	RAG
Pressures & changes							
Inflation	5,178	4,819	4,726	4,636	5,040	24,398	
Waste disposal changes	4,795	2,290	-597	-4,791	-1,570	127	
Road safety budget carry forward	321	-321	0	0	0	0	
Local bus pressures	35	0	0	0	0	35	
Road safety review	37	0	0	0	0	37	
Surrey travel website	-75	0	0	0	0	-75	
Flood risk assessment grant	375	-592	0	0	0	-217	
LSTF key component grant	450	140	-120	-680	0	-210	
Highways local schemes	1,650	0	0	0	0	1,650	
Highways improvements (fall-out of previous year's increase)	0	-2,000	0	0	0	-2,000	
Sub-Total	12,766	4,336	4,009	-835	3,470	23,745	
Savings & reductions							
PVR savings - Waste	0	-19				-19	G
PVR savings - Countryside	-272	-125				-397	A
PVR savings - Road Safety	-402					-402	A
PVR savings - Highways	-1,500					-1,500	G
"One Team" organisation review	-1,000	-1,818				-2,818	A
Bus provision review	-886	-261				-1,147	A
Urban Transport Control communication savings	-30					-30	G
Parking review		-612				-612	A
Concessionary fares	-1,087					-1,087	A
Bus provision - additional savings	-580					-580	A
S106/CIL Staff recharges	-150		-100			-250	A
LSTF grant (agreed funding) - staff recharges	-400					-400	G
LSTF grant (anticipated funding) - staff recharges	-800	-800				-1,600	A
Winter maintenance contingency	-350					-350	G
Insurance claims reduction				-500		-500	A
Street lighting energy - dimming	-300					-300	G
Reduced waste minimisation & policing	-200	-300				-500	A
Reduced reliance on specialist advisors for Waste Disposal	-820		-480			-1,300	G
Materials value approach to recycling	-100	-300	-100			-500	G
Contract reviews	-2,071	-1,812	-1,245	-10		-5,138	A
Sub-Total	-10,948	-6,047	-1,925	-510	0	-19,430	
Savings Risk Analysis							
Red	0	0	0	0	0		
Amber	-7,448	-5,728	-1,345	-510	0		
Green	-3,500	-319	-580	0	0		

Change & Efficiency

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	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Estates Property & Management	33,626	32,911	32,404	32,667	32,225	33,621
IMT	23,406	24,398	23,157	23,523	23,833	24,343
Finance *	9,217	8,280	8,428	8,839	9,182	9,656
HR & Organisational Development	10,128	9,746	8,822	8,866	8,917	9,099
Shared Services	5,478	4,298	4,072	4,112	4,234	4,359
Procurement	3,039	3,163	3,210	3,274	3,334	3,395
Transformational Change	3,865	2,000	1,798	1,257	893	830
Change & Efficiency	88,759	84,796	81,891	82,538	82,618	85,303

* Asset Strategy transferred to Estates Property & Management from 1st April 2012

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	88,759	84,796	81,891	82,538	82,618	88,759
Virements & 2011/12 Govt Grants Changes	-1,274					-1,274
Pressures & changes	5,204	503	1,607	2,332	2,685	12,331
Savings & reductions	-7,893	-3,408	-960	-2,252	0	-14,513
MTFP Total	84,796	81,891	82,538	82,618	85,303	85,303

Change & Efficiency

Total Movement by Year

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s	RAG
Pressures							
Inflation	2,352	2,277	2,331	2,465	2,491	11,916	
Insurance Self-Fund	169	199	223	246	275	1,112	
Carbon Reduction Commitment	713	-460	-391			-138 *	
Property Maintenance	600					600	
MaD Project expenditure	-2,180	-213	-556	-379	-81	-3,409 *	
Technology investment	3,000	-1,000				2,000	
Insurance income (academies)	250					250	
Agreed c/fwds	300	-300				0	
Sub-Total	5,204	503	1,607	2,332	2,685	12,331	
Savings							
Procurement savings	-630			-70		-700	G
PVR / Organisational review	-1,370	-985	-150	-150		-2,655	A
IMT applications & networks	-1,920	-190		-100		-2,210	A
Impact of front line changes	-100	-962				-1,062	A
Energy usage reductions	-426	-479				-905	A
MaD Office cost reductions	-3,094	-282	415	-532		-3,493	A
Responsive maintenance			-500	-1,000		-1,500	A
Property income	-50	-175	-175			-400	A
Public Sector Offer	-153	-135	-250	-200		-738	A
Partnerships & collaboration	-150	-200	-300	-200		-850	A
Sub-Total	-7,893	-3,408	-960	-2,252	0	-14,513	

* Negative figures - where cost added in previous years but spend reduces over time or one-off spend item being removed

Savings Risk Analysis

Red						0	
Amber	-7,263	-3,408	-960	-2,182	0	-13,813	
Green	-630	0	0	-70	0	-700	

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Chief Executive Office	1,415	494	502	512	522	533
Re-configuration of CEO Directorate	0	0	0	0	-800	-800
Emergency Management	475	500	478	488	497	507
Communications	2,152	1,873	1,883	1,921	1,961	2,002
Legal & Democratic	7,520	7,500	9,118	7,815	7,977	8,143
Policy & Performance	3,326	3,278	3,014	3,075	3,139	3,204
Chief Executive Office	14,888	13,645	14,995	13,811	13,296	13,589

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	14,888	13,645	14,995	13,811	13,296	14,888
Virements & 2011/12 Govt Grants Changes	-1,212					-1,212
Pressures & changes	520	1,539	-1,179	291	297	1,468
Savings & reductions	-551	-189	-5	-806	-4	-1,555
MTFP Total	13,645	14,995	13,811	13,296	13,589	13,589

**Chief Executive Office
Total Movement by Year**

	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s	RAG
Pressures							
Inflation	216	234	311	291	297	1,349	
One-off income in 2011/12 re. Strategic Partnership	115	0	0	0	0	115	
High Street regeneration grant ends	-100	0	0	0	0	-100	
Increased legal case load volume	65	0	0	0	0	65	
Election costs	16	1,490	-1,490	0	0	16	
Funding High Sheriff Youth Awards	8	0	0	0	0	8	
Additional Ward from 2013/14	0	15	0	0	0	15	
11/12 agreed c/f re. Superfast Broadband Project	200	-200	0	0	0	0	
Total Pressures	520	1,539	-1,179	291	297	1,468	
Savings							
Re-configuration of CEO Directorate	0	0	0	-800	0	-800	A
Existing PVR Savings	-287	0	0	0	0	-287	G
Voluntary Sector Grant reduction	-100	-100	0	0	0	-200	G
Staff savings	-50	-70	0	0	0	-120	G
Other Supplies & Services reductions	-114	-19	-5	-6	-4	-148	G
Total Savings	-551	-189	-5	-806	-4	-1,555	
Savings Risk Analysis							
Red							
Amber	0	0	0	-800	0		
Green	-551	-189	-5	-6	-4		

Corporate Projects

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
By Service:						
Policy Initiatives *	1,000	128	0	0	0	0
Community Improvement Fund	0	750	750	750	750	750
Surrey Growth Strategy	0	630	750	750	750	750
Corporate Projects	1,000	1,508	1,500	1,500	1,500	1,500

* Policy Initiative agreed commitments in 2012 / 13

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	1,000	1,508	1,500	1,500	1,500	1,000
Virements *	-1,000	1,500	0	0	0	
Estimated c/fwds	1,508	-1,508	0	0	0	
MTFP Total	1,508	1,500	1,500	1,500	1,500	1,000

* Add back of virements allocated to Olympics in 2011 / 12 and 2012 / 13

* Estimated c/fwd to be agreed

Revenue Summary	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17
	£000s	£000s	£000s	£000s	£000s	£000s
Protected Salaries & Relocation	27	953	747	661	678	575
Pensions back funding	9,011	8,606	8,606	8,787	8,980	9,178
Redundancy & Compensation	4,910	4,691	3,983	4,116	3,267	2,716
Invest to save	6,763	3,800	0	0	0	0
Risk Contingencies	8,000	8,000	8,000	8,000	8,000	8,000
Land Drainage Precept	1,006	973	997	1,022	1,048	1,074
Contribution to/from reserves	2,536	9,254	4,222	4,209	-369	1,408
Revenue Contribution to Capital Expenditure	0	2,000	0	0	0	0
Interest Payable	15,766	15,063	17,057	19,464	20,192	20,587
Minimum Revenue Provision	22,836	22,629	23,285	25,523	26,267	27,094
Interest Receivable	-694	-992	-973	-1,387	-1,494	-1,613
Revenue Expenditure	70,160	74,978	65,924	70,395	66,569	69,019

Budget Movement Summary	2012/13	2013/14	2014/15	2015/16	2016/17	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Prior Year MTFP	70,160	74,979	65,925	70,397	66,571	70,160
Virements & 2011/12 Govt Grants Changes	-1,474	-800	-800	-100	0	-3,174
Pressures & changes	16,764	-7,960	6,510	-2,474	3,249	16,089
Savings & reductions	-10,471	-294	-1,238	-1,252	-799	-14,054
MTFP Total	74,979	65,925	70,397	66,571	69,021	69,021

0

Central Income & Expenditure

Annex 3

Budget Movement Summary	2012/13 £000s	2013/14 £000s	2014/15 £000s	2015/16 £000s	2016/17 £000s	Total £000s	RAG
Revenue Expenditure	70,160	74,978	65,924	70,396	66,571	70,160	
Virements & 2011/12 Govt Grants Changes	-1,474	-800	-800	-100		-3,174	
Pressures:							
Inflation	0	24	206	219	224	673	
Contribution to Invest to Save	6,000	-3,800				2,200	
Cost of service reorganisations	708	-915				-207	
Planned changes to contributions to earmarked reserves	8,193	-4,232	787	-4,477	1,776	2,047	
Funding of the capital programme	1,816	733	5,210	1,747	1,224	10,730	
Reduction in cash balances and loss of investment income	47	230	307	37	25	646	
						0	
Total pressures	16,764	-7,960	6,510	-2,474	3,249	16,089	
Savings & Reductions							
Reduced inflation	-438					-438	Amber
Cost of service reorganisations			47	-832	-655	-1,439	Amber
Change to Invest to Save Scheme - original	-6,763					-6,763	Green
Change to Invest to Save Scheme - additional	-2,200					-2,200	Green
Changes to borrowing strategy on capital financing costs	-725	-83	-564	-276	0	-1,649	Amber
Changes to interest rates on short term investments	-345	-211	-721	-144	-144	-1,565	Amber
Total savings	-10,471	-294	-1,238	-1,252	-799	-14,054	
MTFP Total	74,978	65,924	70,396	66,571	69,021	69,021	
Savings Risk Analysis							
Red							
Amber	-1,508	-294	-1,238	-1,252	-799		
Green	-8,963	0	0	0	0		